



Construcción

FCC Group

1. FCC Group
2. Key figures
3. Diversified business model
4. Leadership position in all areas
5. International presence
6. Integrated Offer
7. Value Creation
8. Corporate Governance Structure
9. Management Team



FCC Group



More than
120 years
of experience



Over
65,000
employees



Working in
Over **30 countries**,
47% of revenue comes
from international markets



High degree of
**revenue
stability**



Leader
in Environment, Water
and Infrastructure



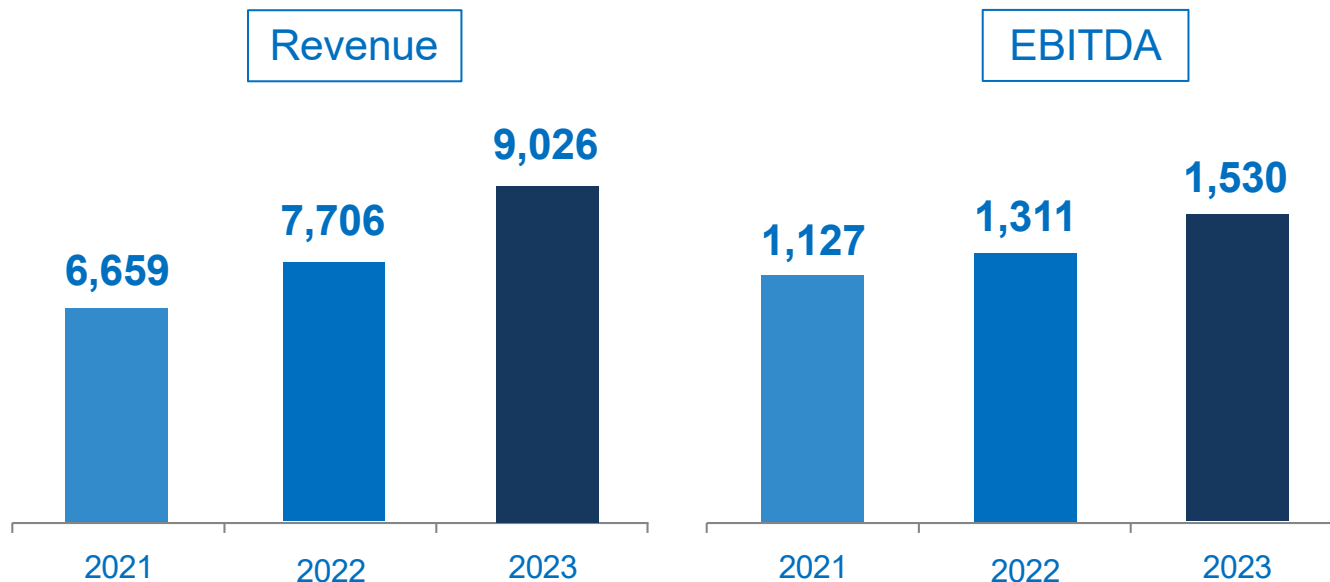
€ 9,026 M revenue
€ 1,530 M EBITDA in 2023



Comprehensive range
of services

FCC Group

1.2. Key Figures 2023



Backlog* (Dec. 31, 2023)

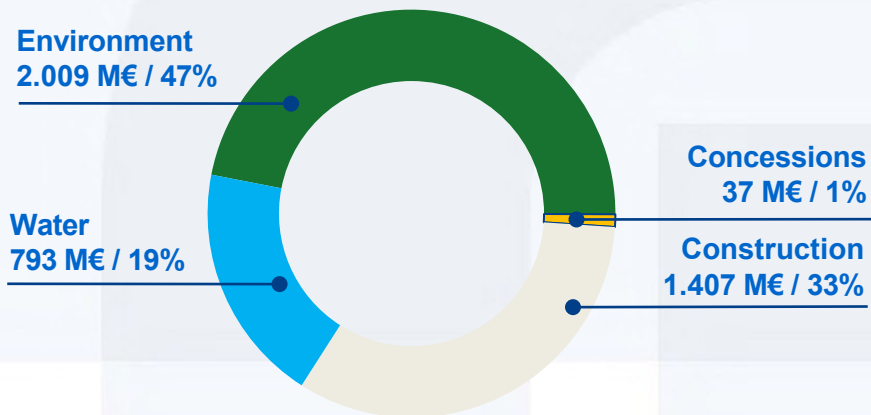
€ 41,485 M

* Environment, Water, Construction

1.3. Diversified business model

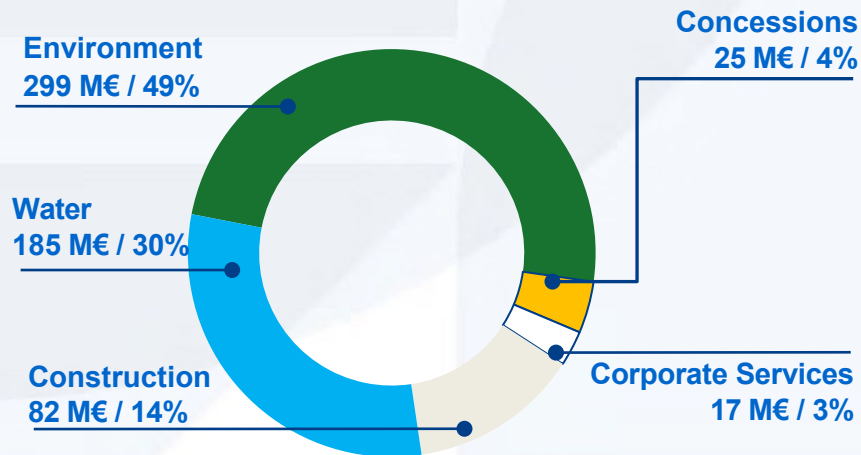
Revenues per business area
1S2024

Total: 4,237 M€



EBITDA per business area
1S2024

Total: 608 M€





Environment

- Refuse collection
- Street cleansing
- Solid waste treatment and recycling
- Ground maintenance
- Sewer networks maintenance
- Building cleaning and maintenance
- Industrial waste treatment and recycling
- Remediation of polluted soils



Water

- Municipal concessions for the management of the end-to-end water cycle
- Infrastructure concessions in BOT model contracts
- O&M Services
- EPC Models



Construction

- Civil Works
- Railway Works
- Building
- Concessions
- Infrastructure maintenance
- Construction precast
- Corporate image

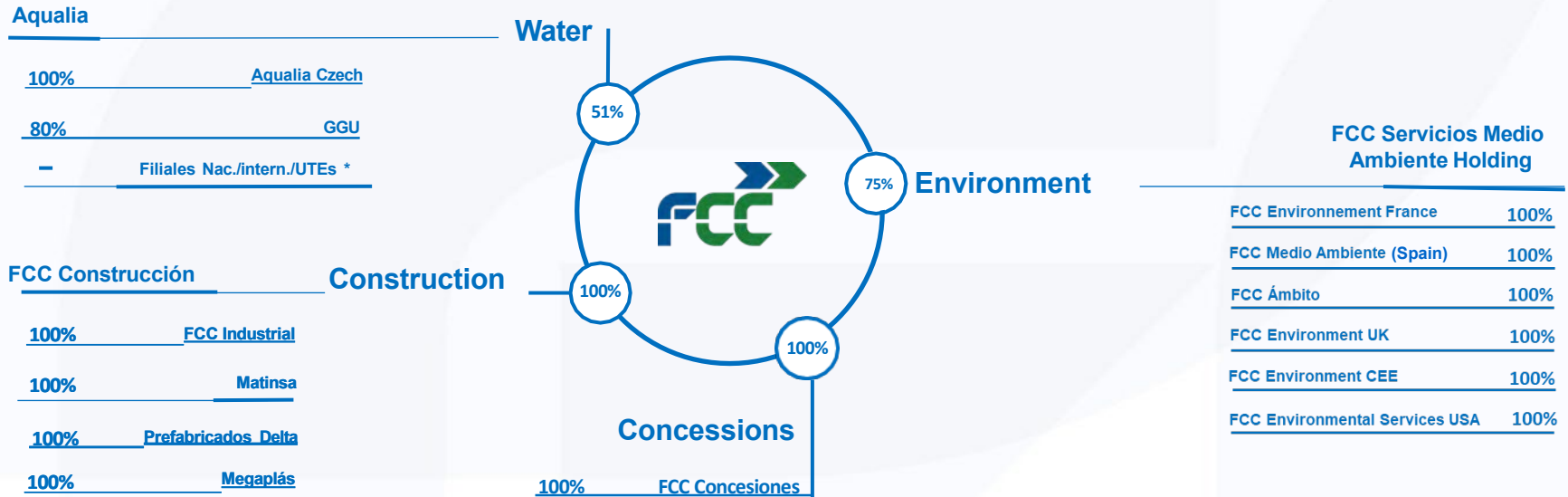


Concessions

- Road infrastructure
- Urban transport
- Social infrastructures
- Other infrastructures

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1.3. Diversified business model



* Different percentage of shares

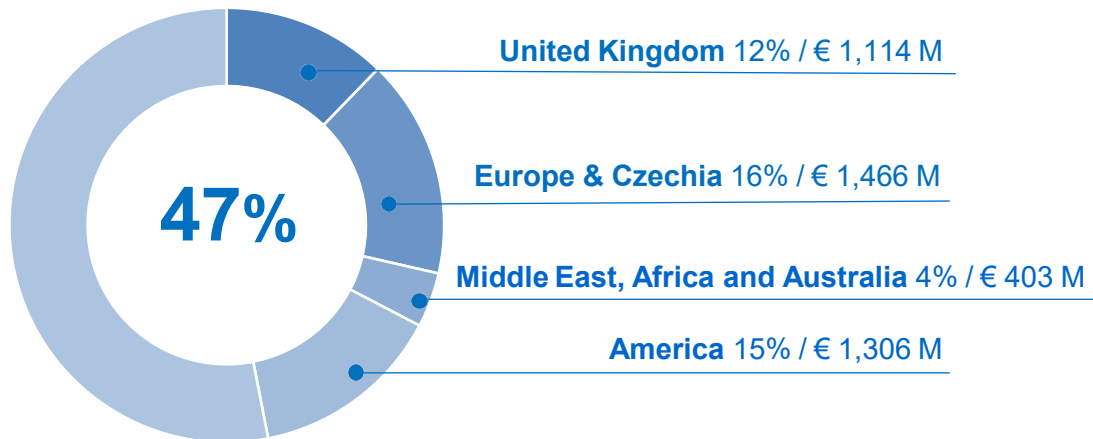
FCC Group

1.4. Leadership position in all areas



International Revenue 2023

Total : € 4,289 M



International Backlog*

(Dec. 31, 2023) **€ 23,848 M**

***57,3% of Total**

Advanced technology

- Own technology for waste collection and street cleansing
- Leaders in waste recycling and energy recovery systems
- Experts in providing solutions at all stages of the water management cycle for all uses: residential, agricultural and industry, meeting the needs of institutions and public and private organizations
- Specialists in bridges and ports with a high technical complexity
- Innovative processes for high speed lines, metro and tunnels
- Specialists in turnkey projects in the industrial sector

Comprehensive range of services throughout the whole value chain



Advanced technology and integrated range of products and services with high added value in all of its business areas

FCC Group

1.7. Value creation



Our incumbent position enhances our ability to benefit from the strong fundamentals of our core business areas



Environment

- Positive long-term outlook due to regulatory developments and environmental considerations.
 - EU Waste Framework Directive requires member states to recycle at least 55% of their municipal solid waste by 2025 and 65% by 2035 plus landfilling down 10% also in 2035.
- New opportunities offered by expected reforms in Spain on recycling and composting (2023).
- Potential expansion in existing platforms: USA, UK and some Central European countries.



Water

- Positive long-term outlook due to regulatory developments and environmental considerations and water infrastructure gap.
- Take advantage of the extensive experience in the end-to-end water cycle management, to apply in business opportunities in countries with low PPP activity.
- Growth potential in Europe and selectively in America and MENA.



Construction

- Continued infrastructure gap in selected jurisdictions. Stringent management of cash flow generation and third-party risk.
- Potential growth in Spain linked to clean energy, efficiency and related facilities.

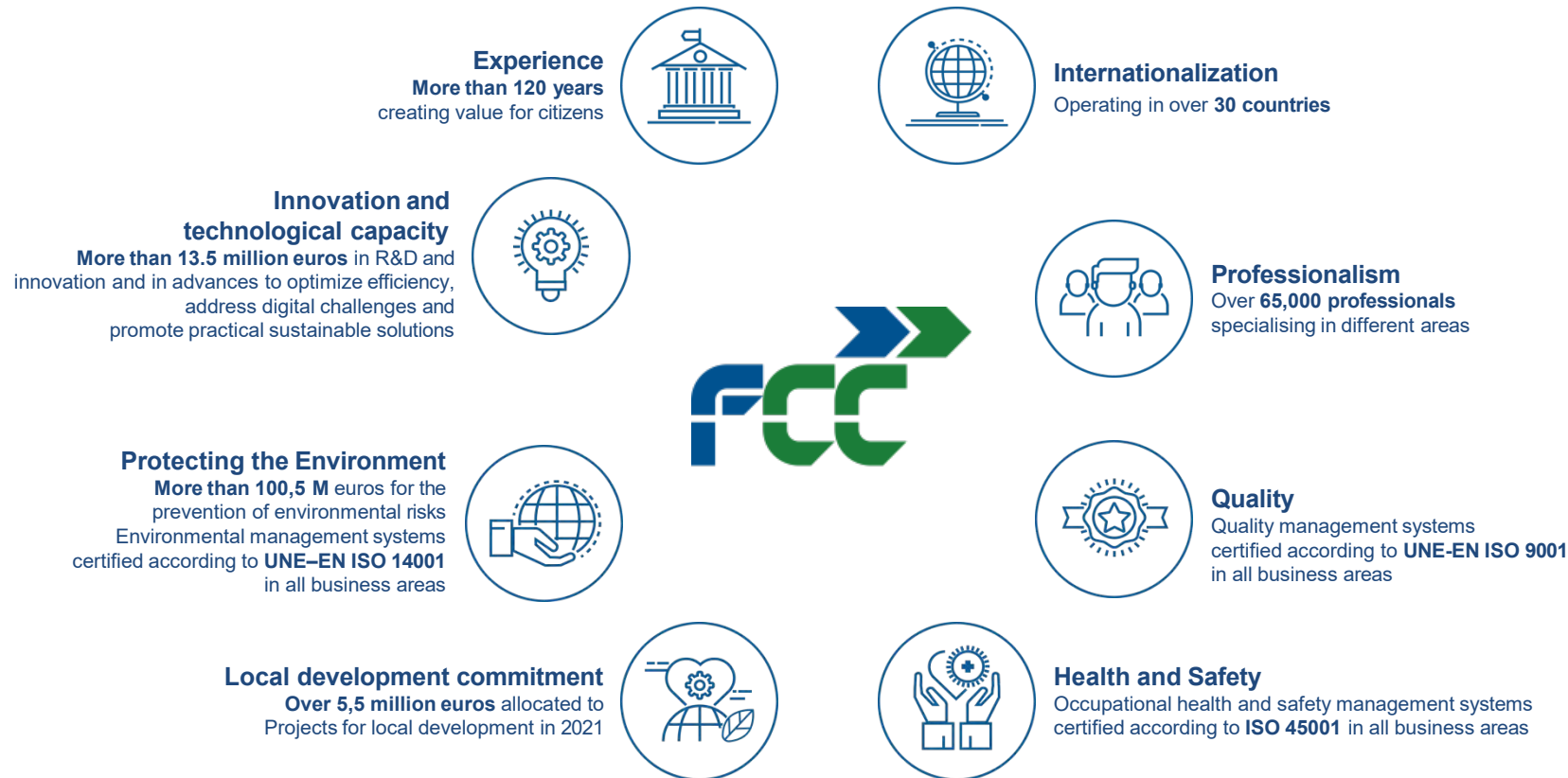


Concessions

- Selective expansion supported by the demand for public-private partnerships in new transport infrastructure and public facilities projects.
- Predominant geographic positioning in the consolidated jurisdictions in which the Group operates.

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1.7. Value creation

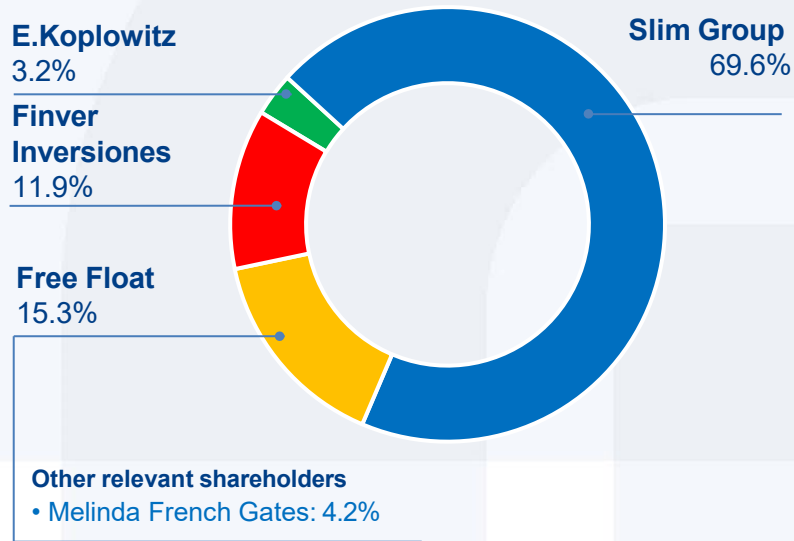


FCC Group

1.8. Corporate Governance Structure



Shareholding Structure*



Composition of the Board

11 members:

- 8 proprietary directors
- 2 independent members
- 1 executive director

Audit and Remuneration Board Commissions:

- Chaired by independent members
- Majority of independent members

FCC Group

1.9. Management Team



Chairwoman FCC Esther A. Koplowitz

CEO Pablo Colio Abril

Business Areas

Environment
Íñigo Sanz Pérez

Water
Santiago Lafuente Pérez-Lucas

Construction
Pablo Colio Abril

Concessions
Ramón Gómez Andrío

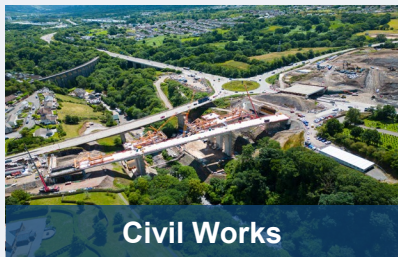
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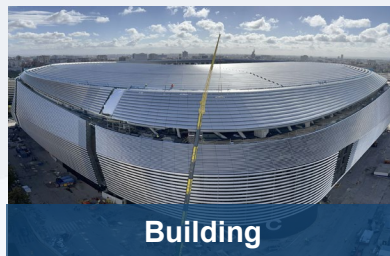
- 1. Activities**
- 2. Main features**
- 3. Key figures**
- 4. International presence**
- 5. Main references**
- 6. Webs**

2

Activities



- Railway infrastructure
- Roads
- Bridges
- Tunnels
- Maritime Infrastructures
- Airport Infrastructures
- Hydraulic Infrastructures



- Housing units and estates
- Non-residential buildings
- Rehabilitation



- Electromechanical installations and maintenance
- Electrical networks and railway works
- Industrial construction
- Systems
- Infrastructure maintenance
- Prefabrication
- Corporate image

Main features



Over
120 years
of experience



We are
global and local



Riyadh Metro,
the **largest contract**
awarded in the history
of Spanish construction
(Riyadh Metro, Toronto Railway Network)



Leader
in urban transport
infrastructure



Operating in
over
24 countries



One of the
top 30
construction companies
in the world

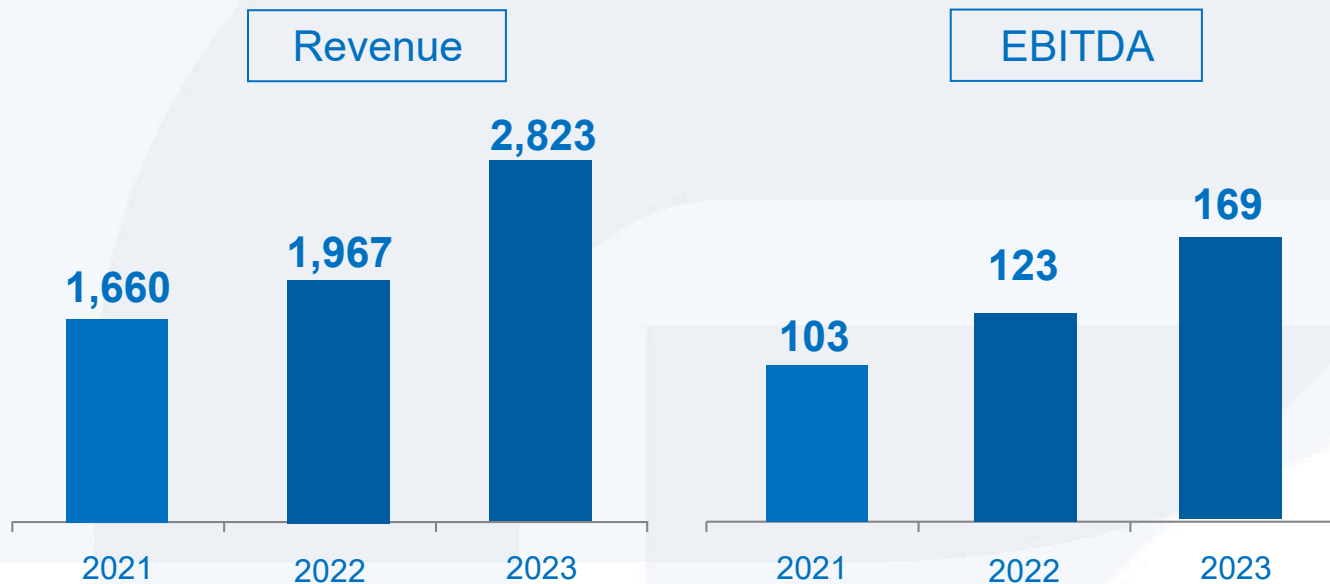


**International
benchmark**
in the selective execution of
large civil works (tunnels,
railway, metro)



More than 250 million
people use our
infrastructures

Key figures



Backlog (Dec. 31, 2023)
€ 6,426 M

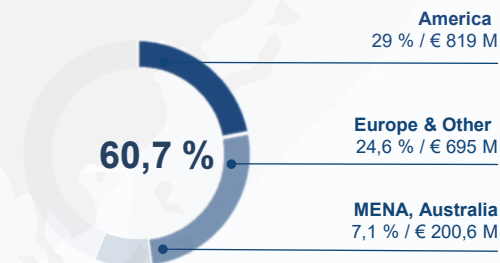
Figures in million euros

International presence



International Revenue 2023

Total : € 1,715 M



International Backlog*
(Dec. 31, 2023) € 4,040 M (2,7 years)

* 62,8 % of Total

Main references (projects in progress)



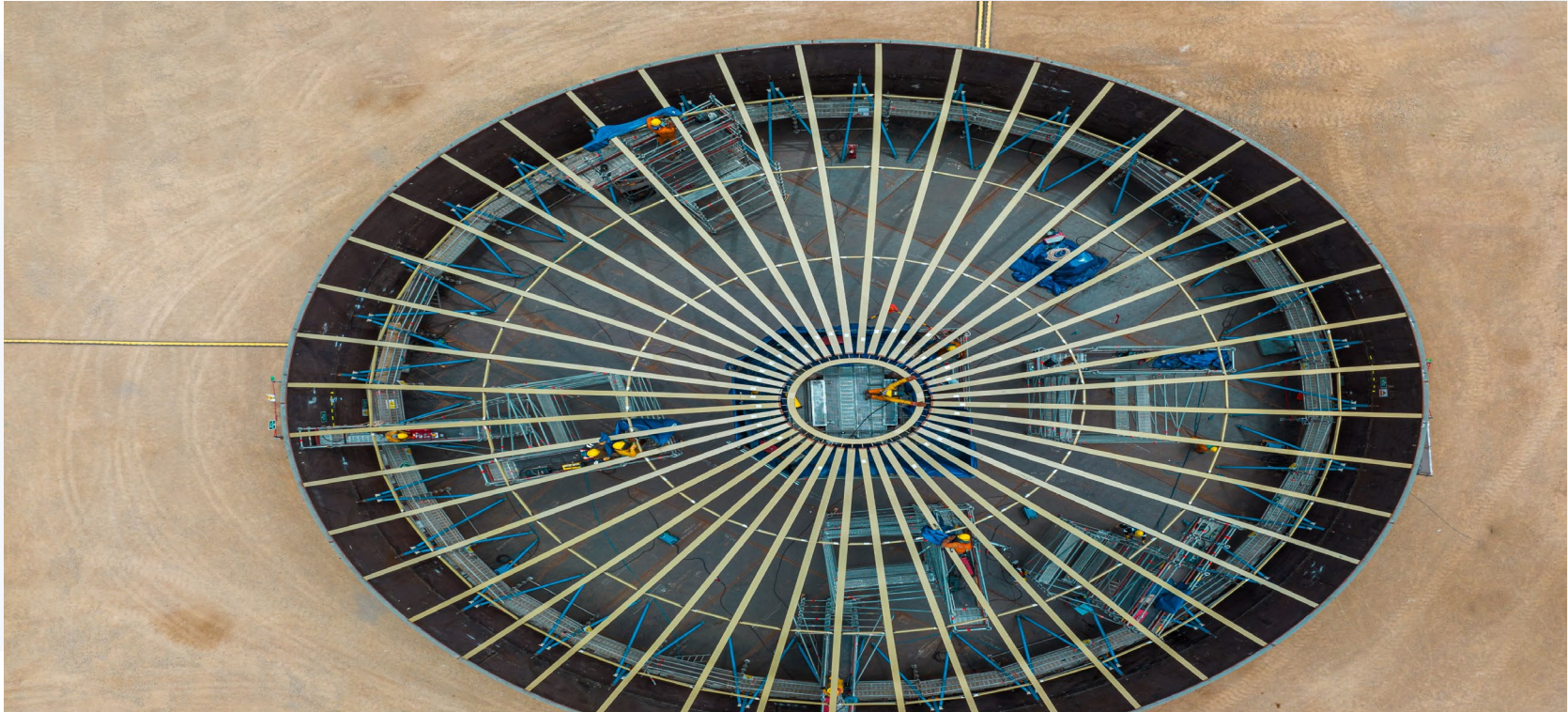
Section 2 Maya Train/ Mexico

Main references (projects in progress)



Line 2 and 4 Lima Metro/ Peru

Main references (projects in progress)



Fuel storage tanks A. International Lima/ Peru

Main references (projects in progress)



Industrial bridge/ Chile

Main references (projects in progress)



El Salitre WWTP / Colombia

Main references (projects in progress)



Guillermo Gaviria Echeverri Tunnel / Colombia

Main references (projects in progress)



Scarborough Subway Extension/ Canada

Main references (projects in progress)



RER-3, Toronto Railway Network / Canada

Main references (projects in progress)



Ontario Metro and Pape Tunnel/ Canada

Main references (projects in progress)



Replacement of 9 Bridges in Pennsylvania / United States

Main references (projects in progress)



Romanian Railway Sections

Main references (projects in progress)



A9 Badhoevedorp_Holendrecht Motorway / Netherlands

Main references (projects in progress)



A-465 Sections 5-6 / Wales (United Kingdom)

Main references (projects in progress)



Pallas Cancer Treatment Centre / Netherlands

Main references (projects in progress)



Sotra Project / Norway

Main references (projects in progress)



Oporto Metro/ Portugal

Main references (projects in progress)



Linha Melecas-Vedrãs/ Portugal

Main references (projects in progress)



Neom/ Saudi Arabia

Main references (projects in progress)



Tenerife Island Road / Spain

Main references (projects in progress)



Platform of the Murcia-Almería High Speed Mediterranean Corridor. Section Nijar-Andarax/ Spain

Main references (projects in progress)



Access to La Sagrera High Speed Station/ Spain

Main references (finished projects)



Santiago Bernabéu stadium refurbishment / Spain

Main references (finished projects)



Riyadh Metro/ Saudi Arabia

Main references (finished projects)



Red Line Metro Doha / Qatar

Main references (finished projects)



Glina WTP / Romania

Main references (finished projects)



Haren Prison / Belgium

Main references (finished projects)



Line 5 Metro Bucharest / Romania

Main references (finished projects)



New Bacau airport runway/ Romania

Main references (finished projects)



New airport runway Dublin/ Ireland

Main references (finished projects)



Grangegorman University / Dublin-Ireland

Main references (finished projects)



Ramal Line 2 Metro Panama / Panama

Main references (finished projects)



Gerald Desmond bridge/ United States

Main references (finished projects)



El Alamein desalination plant / Egypt

Main references (finished projects)



Abbu Rawash wastewater treatment plant/ Egypt

Main references (finished projects)



University Hospital Salamanca/ Spain

Main references (finished projects)



Pizarro photovoltaic plant/ Spain

Main references (finished projects)



Yesa dam/ Spain

Main references (finished projects)



Data processing centers/ Spain

Main references (finished projects)



Industrial facilities Dublin Airport / Ireland

Business Areas

Webs

Grupo FCC



fcc.es

Construction



fccco.com



fccindustrial.com

Water



aqualia.com

Environment



fccma.com



fccambito.es



fccenviromental.com



fccenvironment.co.uk



fcc-group.eu

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